



9.1 – Q3 Financial & Performance Report

Period Ending December 31, 2025

February 10, 2026



Key Takeaways



Expenses

- **December year-to date (YTD):** Operating expenses are \$12M (8.6%) under budget due to a lower than budgeted fuel price and operator labour savings. Lease Fees are \$0.8M (5.0%) under budget.
- **Forecast:** Operating expenses are forecasted to be \$8.4M (4.5%) under budget due to a lower fuel price and operator labour savings. Lease Fees are \$1.1M (5.1%) under budget due to delays in IT Projects.



Revenue

- **December YTD:** Passenger Revenue is \$2M (6.6%) over budget due to the April 1, 2025 fare change. Fuel Tax Revenue is on budget.
- **Forecast:** Passenger Revenue is forecasted to be \$2.3M (5.6%) over budget due to the April 1, 2025 fare change. Fuel Tax Revenue is forecasted to be on budget at year end.



Performance

- **December YTD:** Service hours are 15K (2%) under budget due to ongoing resource constraints, and ridership is 1.6M (8.1%) under budget.
- **Forecast:** Service hours are forecasted to be 20K (1.9%) under budget due to ongoing resource constraints, and ridership is forecasted to be 2M (7.5%) under budget.



Key Funding Items

- Local contribution is \$10.8M (17.1%) under budget YTD and is forecasted to be \$9M (10.5%) under budget due to lower conventional costs and higher passenger revenue.
- The Transit Fund is forecasted to be \$9.1M over budget at year-end, with a projected balance of \$20.6M versus a budget of \$11.5M.

Financial Summary

<i>(figures in thousands)</i>									
	December 2025 Year to Date				2025/26				
	Budget	Actual	Variance		Budget	Forecast	Variance		
			(Un) Favourable				(Un) Favourable		
Revenues									
Passenger & Advert. Revenue	\$30,243	\$32,229	\$1,986	6.6%	\$40,836	\$43,114	2,277	5.6%	
Provincial Operating Contribution	\$47,862	\$43,865	(3,997)	(8.4%)	\$64,436	\$61,662	(2,774)	(4.3%)	
Fuel Tax Revenue	\$13,163	\$13,250	87	0.7%	\$17,290	\$17,290	-	0.0%	
Local Contribution	\$63,076	\$52,261	(10,815)	(17.1%)	\$85,487	\$76,488	(8,999)	(10.5%)	
Total Revenue	\$154,345	\$141,605	(\$12,740)	(8.3%)	\$208,048	\$198,554	(\$9,495)	(4.6%)	
Expenses									
Operations	\$88,708	\$80,010	\$8,698	9.8%	119,054	110,596	\$8,458	7.1%	
Maintenance	34,739	32,550	2,189	6.3%	46,696	46,600	96	0.2%	
Administration	15,758	14,656	1,101	7.0%	21,531	21,648	(117)	(0.5%)	
<i>Total Operating Expenses</i>	139,205	127,217	11,988	8.6%	187,281	178,843	8,437	4.5%	
Lease Fees	15,140	14,388	752	5.0%	20,768	19,710	1,058	5.1%	
Total Expenses	\$154,345	\$141,605	\$12,740	8.3%	\$208,048	\$198,554	\$9,495	4.6%	

Revenue and Passenger Trips

(figures in thousands, except ratios)

	December 2025 Year to Date				2025/26			
	Budget	Actual	Variance (Un) Favourable		Budget	Forecast	Variance (Un) Favourable	
Passenger	\$29,718	\$31,687	\$1,969	6.6%	\$40,136	\$42,403	\$2,267	5.6%
Advertising	\$525	\$537	12	2.4%	\$700	\$711	11	1.5%
Total Passenger & Advertising	\$30,243	\$32,225	\$1,981	6.6%	\$40,836	\$43,114	\$2,277	5.6%
<i>Passenger Trips (Total)</i>	20,139	18,513	(1,626)	(8.1%)	27,118	25,090	(2,028)	(7.5%)
<i>Passenger Trips (excluding Taxi)</i>	20,095	18,472	(1,623)	(8.1%)	27,059	25,031	(2,028)	(7.5%)
<i>Average Fare</i>	\$1.48	\$1.72	\$0.24	16.2%	\$1.48	\$1.69	\$0.21	14.2%

Passenger Revenue

Passenger Revenue is over budget \$2.0M (6.6%) YTD due to the April 1, 2025 fare change and forecasted to be \$2.3M (5.6%) over budget at year end.

Passenger Trips

Passenger trips are 1.6M (8.1%) under budget YTD and forecasted to be 2.0M (7.5%) under budget at year end.

Provincial Operating and Local Contribution

(figures in thousands, except ratios)

	December 2025 Year to Date				2025/26			
	Budget	Actual	Variance (Un) Favourable		Budget	Forecast	Variance (Un) Favourable	
Provincial Operating Contribution	47,862	43,865	(3,997)	(8.4%)	64,436	61,662	(2,774)	(4.3%)
Fuel Tax Revenue	13,163	13,250	87	0.7%	17,290	17,290	-	0.0%
Local Contribution	63,076	52,261	(10,815)	(17.1%)	85,487	76,488	(8,999)	(10.5%)

Provincial Contribution

Provincial Operating Contribution is \$4.0M (8.4%) under budget YTD and forecasted to be \$2.8M (4.3%) under budget due to lower Victoria Conventional operating costs.

Fuel Tax Revenue

Fuel Tax Revenue generated from the 5.5 cent per litre Fuel Tax levy is on budget December year to date and forecasted to be on budget at year end.

Local Contribution

Local Contribution is \$10.8M (17.1%) under budget YTD and forecasted to be \$9M (10.5%) under budget due to lower Conventional operating costs, lease fees and higher passenger revenue.

Operations

(figures in thousands, except ratios)

	December 2025 Year to Date				2025/26			
	Budget	Actual	Variance (Un) Favourable		Budget	Forecast	Variance (Un) Favourable	
Operations (excl. Fuel)	\$78,202	\$72,049	\$6,153	7.9%	\$104,870	\$99,429	\$5,441	5.2%
Fuel	\$10,506	\$7,961	2,545	24.2%	\$14,184	\$11,166	3,018	21.3%
Total Operations	\$88,708	\$80,010	\$8,698	9.8%	\$119,054	\$110,596	\$8,458	7.1%
<i>Service Hours</i>	772	757	(15)	(2.0%)	1,039	1,019	(20)	(1.9%)
<i>Operations Cost/Service Hour</i>	\$114.93	\$105.74	\$9.19	8.0%	\$114.59	\$108.55	\$6.04	5.3%

Operations

Operations expenses excluding fuel are \$6.2M (7.9%) under budget YTD and are forecasted to be \$5.4M (5.2%) under budget due to operator labour savings.

Fuel

Fuel is \$2.5M (24.2%) under budget YTD with an average diesel price/litre of \$1.45 compared to a budget of \$1.75. Fuel is forecasted to be \$3.0M (21.3%) under budget based on an average diesel price/litre of \$1.50 for the remainder of the fiscal year.

Service Hours

Service hours are 15K (2.0%) under budget YTD and are forecasted to be 20K (1.9%) under budget primarily due to ongoing resource constraints.

Maintenance

(figures in thousands, except ratios)

	December 2025 Year to Date				2025/26			
	Budget	Actual	Variance (Un) Favourable		Budget	Forecast	Variance (Un) Favourable	
Fleet Maintenance	\$28,946	\$27,155	\$1,791	6.2%	\$38,801	\$38,243	\$558	1.4%
Facilities Maintenance	\$5,793	\$5,395	398	6.9%	\$7,895	\$8,357	(462)	(5.9%)
Total Maintenance	\$34,739	\$32,550	\$2,189	6.3%	\$46,696	\$46,600	\$96	0.2%
<i>Service Hours</i>	772	757	(15)	(2.0%)	1,039	1,019	(20)	(1.9%)
<i>Fleet Maintenance Cost/Service Hour</i>	\$37.50	\$35.89	\$1.61	4.3%	\$37.34	\$37.53	(\$0.19)	(0.5%)

Fleet Maintenance

Fleet maintenance is \$1.8M (6.2%) under budget YTD due to labour savings and is forecasted to be \$0.6M (1.4%) under budget.

Facility Maintenance

Facilities maintenance is \$0.4M (6.9%) under budget due to lower facilities repair and maintenance costs and is forecasted to be \$0.5M (5.9%) over budget primarily due to unplanned repairs and maintenance.

Administration & Lease Fees

(figures in thousands)

	December 2025 Year to Date				2025/26			
	Budget	Actual	Variance (Un) Favourable		Budget	Forecast	Variance (Un) Favourable	
Administration	\$15,758	\$14,656	\$1,101	7.0%	\$21,531	\$21,648	(\$117)	(0.5%)
Lease Fees	\$15,140	\$14,388	\$752	5.0%	\$20,768	\$19,710	\$1,058	5.1%

Administration

Administration expenses are \$1.1M (7.0%) under budget YTD and forecasted to be \$0.1M (0.5%) over budget at year end.

Lease Fees

Lease Fees are \$0.8M (5.0%) under budget and forecasted to be \$1.1M (5.1%) under budget due to delays in IT projects.

Transit Fund

VICTORIA REGIONAL TRANSIT COMMISSION	2025/26 Budget	2025/26 Forecast
<i>(figures in thousands)</i>		
LOCAL CONTRIBUTION		
Total Local Contribution Required	\$85,487	\$76,488
Funds generated from Transit Levy	\$86,406	\$86,413
Balance from / (to) Transit Fund	(\$919)	(\$9,925)
TRANSIT FUND		
Final Balance, March 31, 2025	\$10,757	\$10,757
Victoria Regional Transit System		
Budgeted Contribution	919	919
Lower lease fees		1,058
Lower operating costs (Commission share)		5,663
Higher property tax revenue		7
Higher passenger & advertising revenue		2,277
Cowichan Valley Commuter		
Budgeted Contribution	(245)	(180)
Other		
Interest & Other	100	100
Balance, March 31, 2026	\$11,531	\$20,602