



January 29, 2019

Catherine Holt, Chair
Board of Directors
BC Transit
520 Gorge Road East
Victoria BC V8T 2W6

Reference: 281052

Dear Chair Holt:

I would like to extend appreciation on behalf of Premier Horgan and the Executive Council for your dedication, and that of your board members, in serving the public interest. Crown agencies play a key role in delivering important services that benefit British Columbians in every region of our province.

Government's three priorities remain unchanged: make life more affordable, deliver the services people count on, and build a strong and sustainable economy that supports jobs throughout the province. Across government ministries and in strong partnership with Crown agencies, our emphasis is on raising the standard of living for all British Columbians, delivering quality programs and services that are practical and realistic in a B.C. context and in our fiscal environment, and judiciously managing affordability pressures – both for citizens and for our business community.

BC Transit has a legislated mandate to plan, implement, maintain and operate public transportation services for British Columbians which support growth, community planning, and economic development.

Our government has also made important commitments to reconciliation with Indigenous Peoples, taking action against climate change, and working to ensure that our public service and public sector institutions are representative and inclusive of all our diverse society:

- Government is adopting and implementing the United Nations Declaration of the Rights of Indigenous Peoples (UNDRIP), and the Calls to Action of the Truth and Reconciliation Commission (TRC), demonstrating our support for true and lasting reconciliation with Indigenous Peoples. All public sector organizations are expected to incorporate the UNDRIP and TRC within their specific mandate and context. Additionally, in May 2018, government released 10 Draft Principles to Guide the Province's Relationship with Indigenous Peoples, which serves as a guide for all public sector organizations as we continue to build relationships with Indigenous communities based on respect and recognition of inherent rights.



- While government has already taken steps towards achieving our legislated carbon reduction targets, much remains to be done. Our new climate strategy will outline significant GHG reduction measures in 2019/20 while supporting our program and service objectives through economic growth powered by clean, renewable energy, supported by technological innovation. Please ensure your organization's operations align with government's new climate plan.
- Over the coming fiscal year, I look forward to working with your leadership team to provide effective, citizen-centred governance, through strong public sector boards that represent the diversity of British Columbia. The Crown Agencies and Board Resourcing Office (CABRO) at the Ministry of Finance provides leadership for the appointment process to fill positions on the boards of Crown agencies. As your board is renewed over time, I encourage you to work with CABRO to actively seek out women, visible minorities, Indigenous Peoples, persons with disabilities, LGBTQ2S+ individuals, and others who may contribute to diversity to add to the CABRO candidate pool to fill open positions. My expectation is that candidates from all regions of our province will be invited to apply to help renew B.C.'s public sector boards, including individuals with a broad range of backgrounds in community, labour and business environments.

As the Minister Responsible for BC Transit, I expect that you will make substantive progress on the following priorities and incorporate them in the goals, objectives and performance measures included in your Service Plan:

- Work with local governments to improve transit services across the Province of British Columbia to ensure that public transit remains an affordable, sustainable service that British Columbians can rely on.
- Implement BC Transit's Custom Transit recommendations delivered to the Ministry in 2018 to improve transit services for those unable to access conventional transit, and provide the Ministry a formal update on the improvements to services, by October 31, 2019.
- Ensure BC Transit is well positioned to meet or exceed the Province's legislated targets for greenhouse gas emissions (2030, 2040 & 2050). Provide a formal update on status by August 31, 2019.
- Complete all Public Transit Infrastructure Fund projects within budget by March 31, 2020 as per provincial and federal agreements.
- Work with the Ministry to ensure public transit continues to be part of the solution to reducing congestion in Southern Vancouver Island.



Each board member is required to sign the Mandate Letter to acknowledge government's direction to your organization. The Mandate Letter is to be posted publicly on your organization's website on Budget Day on February 19, 2019 to coincide with the release of your organization's service plan.

I look forward to ongoing collaboration with your Board as we work together to deliver improved service and better outcomes for British Columbians.

Sincerely,

Handwritten signature of Claire Trevena in blue ink.

Claire Trevena
Minister

29th January 2019

Date:

Handwritten signature of Catherine Holt in blue ink.

Catherine Holt, Chair
BC Transit

Jan 31 / 19

Date:

Handwritten signature of Susan Brice in blue ink.

Susan Brice, Director
BC Transit

Jan 31, 2019

Date:

Handwritten signature of Kelly Cairns in blue ink.

Kelly Cairns, Director
BC Transit

Date: Jan 31, 2019



A handwritten signature in blue ink, appearing to read "C. Leclerc".

Carol Leclerc, Director
BC Transit

Jan 31. 2019
Date:

A handwritten signature in blue ink, appearing to read "W. Milne".

Wendal Milne, Director
BC Transit

Jan 31 2019
Date:

Enclosure

cc: Honourable John Horgan
Premier

Don Wright
Deputy Minister to the Premier and Cabinet Secretary

Lori Wanamaker
Deputy Minister
Ministry of Finance

Heather Wood
Associate Deputy Minister and Secretary to Treasury Board
Ministry of Finance

Grant Main
Deputy Minister
Ministry of Transportation and Infrastructure

Erinn Pinkerton
President and CEO
BC Transit